Blender Financial Technologies Ltd.

June 2021

Dr. Gal Aviv, Founder and CEO



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#### **Forward-Looking Information Disclaimer**

The Company's forecasts and assumptions concerning the receipt of a banking license (slides 8, 10, 11 and 19), the establishment of operations in Poland (slides 4 and 8), the expansion of the Blender Pay Community (slide 13), and growth engine activity in Israel (slides 16 and 22) and Europe (slides 19 and 23) are forward-looking information, as defined in Israel's Securities Law, 1968. This is based upon, among other things, the Company's assessment of future developments and events, for which the date of actualization, if any, is uncertain and beyond the Company's control. By its very nature, forward-looking information is subject to the risk of non-realization and is therefore uncertain. The actualization of forward-looking information may be affected by risk factors, which characterize Company operations, as well as by developments in the economic milieu in which the Company operates, and by external forces, including regulations that may may have an impact its activities. The Company emphasizes that actual results and achievements of the Company in the future may differ materially from those presented as forward-looking information within this presentation. In order to avoid any doubt, the Company clearly states that it does not commit to updating or changing the information contained herein in order to reflect circumstances or events that will take place following the drafting of this presentation.



## Blender

A global Fintech company providing innovative credit and financing solutions to thousands of customers, customized to their meet their preferences and needs



The bankers of tomorrow are not bankers at all. The bankers of tomorrow are technologists who facilitate banking experiences your customers will use across the digital landscape.



Brett King, Bank 4.0

## **Blender - Company Snapshot**



#### 2014

Founded



#### **Areas of Expertise**

- BNPL (Buy Now Pay Later)
- Auto Loans



#### Licenses

- Authorization for ongoing extended activity – Operates a credit intermediation system in Israel
- European-wide EMI license
- Consumer Credit Provider license in Lithuania/Latvia
- European Specialized Banking license (application process)



### **Tech Lending Platform**

- 100% digital
- Automatic underwriting within 30 seconds\*
- Big Data systems with a multidimensional model for fraud prevention and credit risk assessment
  - \* Minimum timeframe



#### **Public Company (BLND @TASE)**

IPO - January 2021

Total Funds Raised - NIS 80.5 million



#### 75 employees

In Israel and abroad (including outsourced workers)



## **Blender - Company Snapshot**





### **4 Countries**

Israel, Lithuania, Latvia, and

Poland (in establishment phase)



### 430,000

Registered customers



### NIS 731 million

Total funds lent \*



### NIS 375 million

Loan portfolio balance\*



### 35,000

Paying customers



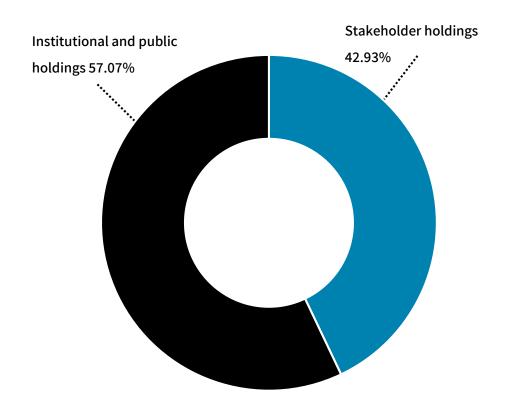
### NIS 32 million

Gross revenues 2020\*\*



<sup>\*\*</sup> Gross revenues 2020: total consolidated non-GAAP income in Business Segments note





## **Group Management**



**Doron Aviv** 

#### Chairman of the Board, Controlling Shareholder

Chairman of Aviv Group, one of Israel's leading real estate firms. Graduated from with honours.



#### **Dr. Gal Aviv**

#### Founder, Controlling Shareholder, CEO **Board Member**

PhD in Physics from Nottingham University, UK. Specialist in quantum optics. Technion University's Faculty of Engineering Over a decade of experience as an entrepreneur and venture capitalist.



#### Annie Aviram, Adv. Chief Legal Counsel, Senior VP

Over 30 years of banking experience providing legal advice for financial transactions and regulations. Served as Head of Legal Advisory Department at Bank Leumi, director and member of a provident fund's Audit Committee and in other positions at various companies. Chair of a trust company.



#### **Boaz Aviv**

#### Founder, Controlling Shareholder, Deputy CEO Chief Technology Officer and Board Member

MSc in Computer Science, BSc in Physics and Economics. Served in Unit 81 of the Israel Defense Forces (IDF) — the technology unit of Israel's Military Intelligence Directorate. Founder of PetWise, a remote sensing system for animals.



### Chagai Gefen, CPA

CFO

Over 13 years of experience as a finance manager in public and private companies in Israel and abroad. Holds an MBA in Finance and a BA in Accounting and Business Administration.



#### **Barak Gur**

#### Founder, Deputy CEO, Chief Product Officer, Board Member

MSc in Physics, with specialty in complex systems from Ben-Gurion University. Graduate of an IDF specialized intelligence unit. One of the founders of "Asimov" — Artificial Intelligence.



## **Our Team**



#### **Anna Ettedgui**

#### **Head of Funding**

Over 15 years of international experience in corporate development and structured finance in Investment Banking. Holds a BSc in Finance and an MSc in Financial Engineering and Capital Markets from Paris Sorbonne.



**Stav Bloch** 

VP Business Development, Blender Israel

Over 10 years of experience in capital markets. Holds an MA in Marketing and Economics and a BA in Psychology.



**Paulius Tamosaitis** 

**Director of Baltic Operations** 

Over 15 years of experience in banking and finance. Expertise in the fields of credit and sales. Holds an MBA.



**Mark Perry** 

Compliance and Anti-Money Laundering Officer, Credit Risk Manager

Over 7 years of experience in the fields of credit and management, both in Israel and abroad. Holds a BA in Economics and Project Management.



**Saulius Gelzinis** 

**CFO of Baltic Operations** 

Over 20 years of experience in banking and finance. Expertise in financial management. Holds an MA in Economics and Business Administration.



**Reut Gilady** 

**Marketing Director** 

Over 15 years of experience as a marketing and communication director in the fields of finance and capital markets. Holds an MBA and a BA in Communications and Management.



## 2021 - Year of Growth and Expansion

In 2019–2020, the company strengthened its technological capabilities, leading to new product development and transforming it into a global Fintech company specializing in digital consumer credit.

Activity	<b>Execution Date</b>
Raised a third line of credit from institutional European investors	2021
Launched Blender Pay solution on e-commerce platforms	2021
IPO on TASE	2021
Developed Blender Pay, leading to high growth in BNPL sector across Europe & Israel	2020
Launched operations in Latvia	2020
Raised a second line of credit from European institutional investors	2019
Raised a credit line from Menora (Israeli institutional investor)	2019
Crowdlending for the construction of power plants for Edison, Italy	2018

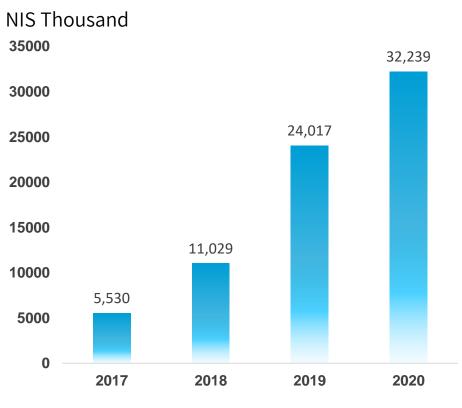
## **Ongoing Projects:** 1

- 1 Obtaining a European-wide digital banking license
- Launching operations in Poland
- 3 Examining M&As in Europe



## **Revenue Growth**

- ✓ 500% growth in company revenues over 4 years
- ✓ Over 30% increase in gross revenues reported in business segments
- ✓ 450% increase in total amount lent



Non-GAAP Gross Revenues



# **Growth Engines**

### **BLENDER CAR**

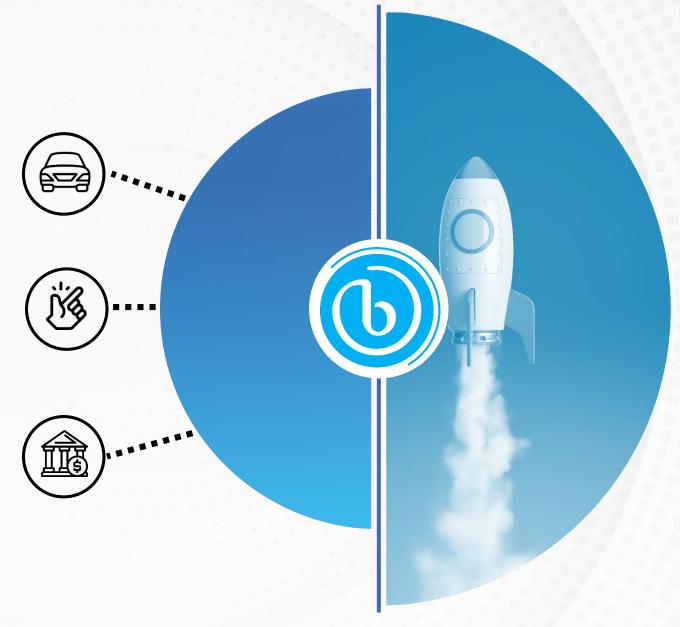
Fast and convenient auto loans

### **BLENDER PAY**

Instalment at point of sale to provide fast non-banking credit

### **BLENDER BANK**

Applying for a European Specialized Banking license





## **BLENDER BANK**













- \* Blender is in the process of applying for a European license
- \*\* Deposit insurance according to EU Directive, up to 100,000 € per customer



## **BLENDER PAY**

## **BUY NOW PAY LATER (BNPL)**



Technology for enabling wide-ranging instalments payments through fast, nonbanking credit at points of sale



Broad deployment of 860 points of sale that utilize Blender Pay as a payment method



Fast, safe, and simple technological solution for Checkout Credit on e-commerce platforms



Transaction authorisation within 30 seconds



Substitute for paying by checks or credit on large purchases



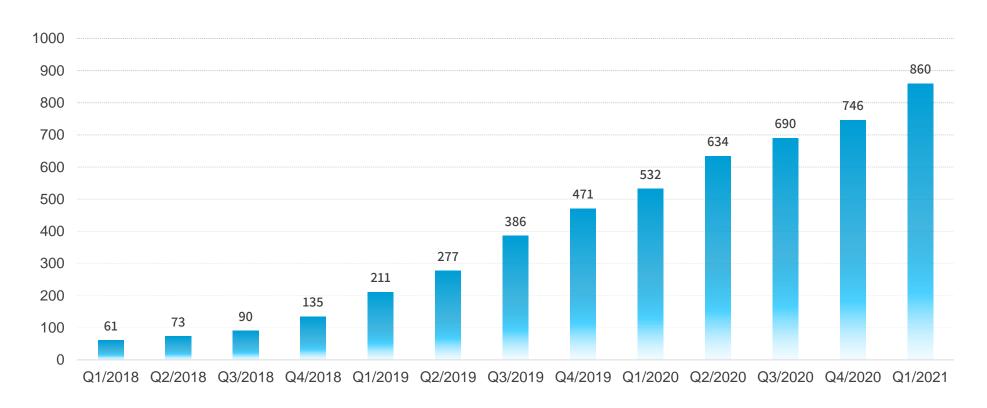
Solution for purchasing at physical stores, on e-commerce sites and through call centres



Over the last year, Blender installed Blender Pay at hundreds of points of sale in a variety of sectors, becoming a market leader. The Company is working to expand the Blender Pay community.

#### **Blender Pay – Growth in Israel and Europe**

**Points** of sale





## **BLENDER CAR**

### **Auto Loans**



Technology that enables financing for car purchases with a wide range of instalment schedules, through quick, nonbanking credit



Wide selection of car lots using Blender Car



Wide payment instalment spread – up to 60 months



Transaction authorisation within just 30 seconds\*



Financing up to NIS 600K



Convenient and easy-touse digital platform for car dealers

\* Minimum timeframe



# Blender Israel





# **Operations Expansion in Israel**

### Current Activity in Israel

- Credit brokerage loans between people
- Focus on car and product purchase credit (Blender Pay, Blender Car)

# Growth Engines

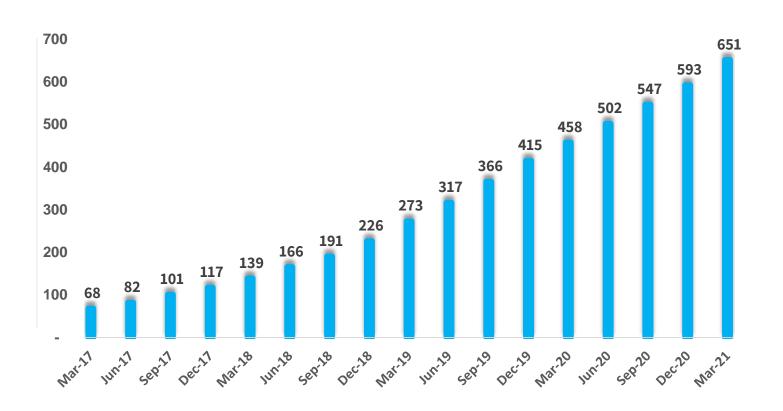
- ✓ Collaborating with banks and financial institutions
- ✓ Raising credit from institutional investors and banks to significantly increase income
- ✓ Obtaining an extended license as a credit provider
- ✓ Recognition of interest income
- ✓ Supporting rapid growth in BNPL sector
- ✓ Expanding credit in car loans



# **Credit Brokerage**

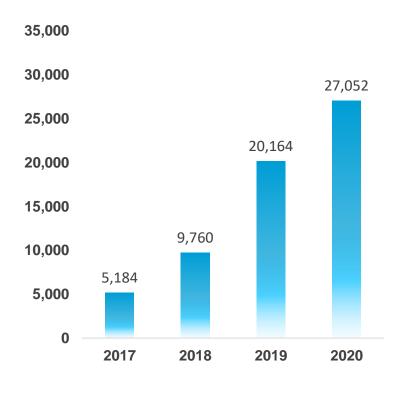
#### **Development of Credit Portfolio**

Total loans provided, in NIS million, non-GAAP



#### **Credit Brokerage Sector Revenues**

According to Commentary of Sector Activities, in NIS thousand, Non-GAAP (CAGR +73%, YoY +34%)





# Blender Europe

(Digital Banking Sector)





## **Strategic Expansion in Europe**

Current
Operation
Model in Europe

- Providing direct credit for second-hand vehicles in Lithuania and Latvia
- Raising a third line of credit from a leading institutional European investor (Eiffel Investment Group)
- Engaging with leading investment advisor to acquire synergistic strategic opportunities in Poland (M&A)
- Establishing credit-providing operations in Poland
- Expanding credit operations in the Baltic
- Focusing on auto loans and credit in the B2B2C model

Growth Engines

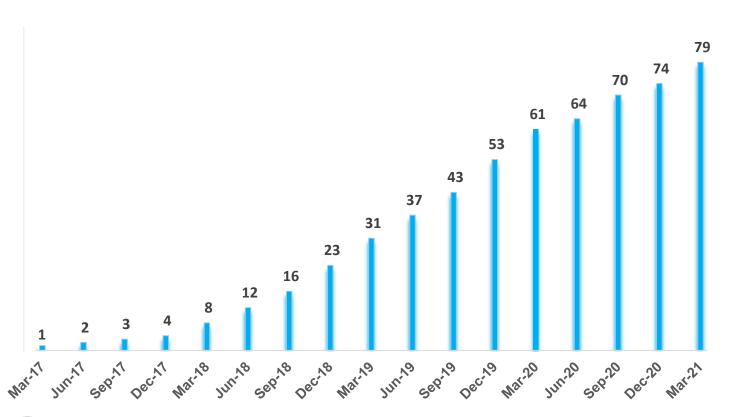
- ✓ Establishing a European digital bank for receiving deposits and providing credit: European-wide activity under one license
- ✓ Expanding Central European activities to other countries.



## **European Activities Growth**

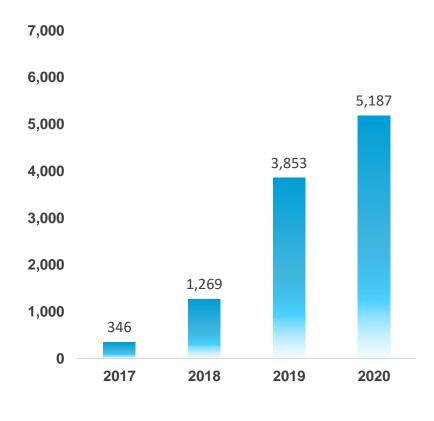
#### **Credit Portfolio Growth**

Total loans provided, in NIS million



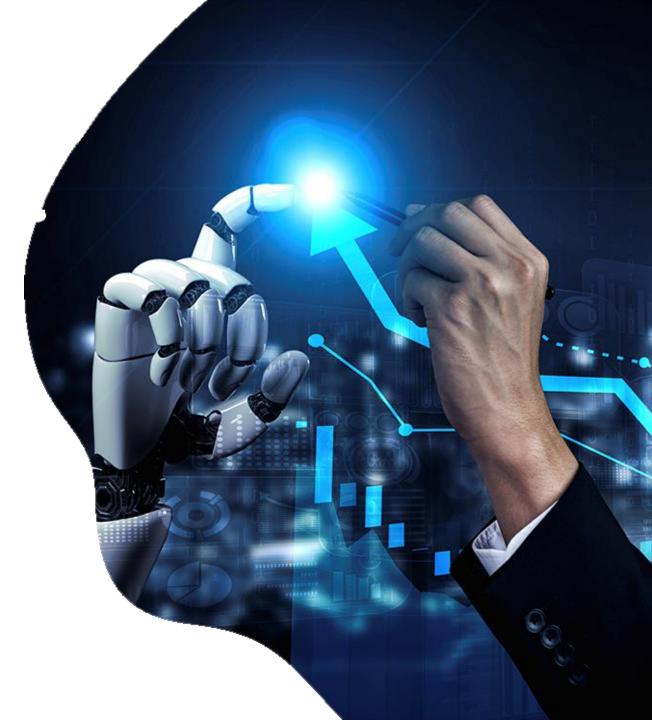
#### **Digital Banking Sector Income**

According to Commentary of Sector Activities, in NIS thousand, non-GAAP (CAGR +147%, YoY +35%)





# **Growth Strategy**





## Blender Israel



Expansion in the automotive sector



BNPL points of sale credit expansion



Raising funds from banks and financial institutions



Obtaining an extended license for providing credit



Recognition of interest income



## **Blender Europe**



Digital bank



**Expanding into** additional European countries



**Expanding** existing operations



**Acquisition of** complementary businesses to generate synergies



# Financial Data





## **Blender Financial Data**

## **Balance Sheet Summary (NIS thousand)**

\* The balance of the credit portfolio managed in the P2P activity by the Group was NIS 213 million in 2019 and NIS 316 million in 2020.

These balances are not included as assets on the balance sheet, in accordance with IFRS standards.

\*\*Other assets: fixed assets, other debtors, limited cash, right of use assets.

\*\*\*Other liabilities: leases and other liabilities.

In January 2021, the company issued a shares and options package for the first time on the Tel Aviv Stock Exchange.

The issue amounted to nearly NIS 80.5 million (gross).

	31/12/2020	31/12/2019
Cash & Cash Equivalents	11,084	7,685
Loans to Customer, Net*	41,102	36,643
Intangible Assets	1,447	1,382
Other Assets**	10,477	2,781
Total Assets	64,110	48,491
Lines of Credit & Loans	44,327	38,019
Vendors & Other Eligible Parties	6,062	3,743
Other Liabilities***	1,136	1,150
Total Liabilities	51,525	42,912
Equity	12,585	5,579
Total Liabilities & Equity	64,110	48,491



## **Blender Financial Data**

## P&L Summary (NIS thousand)

- \* Gross income includes income from commissions, interest income from activities in the digital banking sector, and other income. Interest income from P2P operations managed by the Group was NIS 12,070 in 2019 and NIS 17,493 in 2020. This revenue was not included in the P&L Summary, in accordance with IFRS standards.
- \*\* Non-cash share-based payment. The expense is largely due to the granting of options to employees at their intrinsic value in September 2020.

	2020	2019
Gross income *	14,747	11,947
Expenses for credit loss	1,191	821
Interest expenses related to lending activity	3,599	2,027
Operational expenses	33,667	18,693
Other expenses	479	237
Net loss	24,189	9,831
Net loss, excluding share- based payment expenses **	9,839	8,826



