**Perception and Use of Twitter as a Work Tool: A Case Study of Senior Israeli Media Professionals**

**ABSTRACT**

Twitter is one of the most popular social networks in existence and has become a key tool for journalists around the world. As in many other countries, most news professionals in Israel have an active Twitter account, even though adoption of Twitter in broader Israeli society has been minimal. This study aims to understand how senior Israeli news professionals use Twitter for their professional and personal needs and their perceptions about Twitter’s role in their lives. Senior media professionals with active Twitter accounts were asked to respond to a questionnaire that included closed and open questions to collect both quantitative and qualitative data. The former allowed for identifying how respondents adopted, used, and evaluated Twitter for journalistic use. The latter added information about user experiences and personal perceptions of Twitter. This study highlights the unique ways in which Israeli journalists use Twitter.

**Keywords:** Twitter, innovation adoption, journalism, work tools, new media, Israel

**1 Introduction**

Twitter is one of the world’s most popular social networking sites, with three hundred million active accounts (Statista, 2021). In most Western countries, Twitter has been adopted in impressive numbers by average citizens and celebrities, elected officials, and other political figures, as well as by businesses, news organisations, and news professionals, most of whom regard it a central arena of activity. Israeli political figures and news professionals have adopted Twitter as a work tool, in line with their counterparts in other countries (Kligler-Vilenchik et al., 2020). Notably, however, Twitter is not as popular among Israel’s general population as in many other countries (Statista, 2021).

The current study examines the role that Twitter plays in Israeli senior media professionals’ professional and private lives, asking the following questions. How do these senior media professionals use Twitter? For what purposes? What importance do they attribute to it? The study collected data from leading Israeli journalists who operate active Twitter accounts and work for prestigious Israeli news organisations.

**2. Theoretical background**

*2.1 Adoption of new communication technologies in Israel*

The many ways in which technologies and ideas are diffused, adopted, and implemented have given rise to numerous theories and models about the interactions between people and technology. The adoption and dissemination processes of technologies depend on the characteristics of the technological innovation, the social framework involved, the identity of the ‘agents of change’, and decision-making processes (Rogers, 2003). Some studies have suggested that cultural and economic policies can hinder or encourage technology adoption (Dholakia and Kshetri, 2001). Technology’s perceived usefulness is deﬁned as ‘the degree to which a person believes that using a particular system would enhance his or her job performance’ (Davis, 1989, p. 320). Venkatesh and Davis (2000) suggest that technology adoption depends on experience and subjective norms.

According to comparative measurements of the degree to which new communication technologies and the various active platforms that accompany them are adopted around the world, Israelis are among the most enthusiastic adopters of such innovations. This includes the most popular social networking sites (Statista, 2021). A number of studies have examined the central role mobile phones play in Israeli society (Schejter and Cohen 2002, 2013) and the ever-increasing centrality of the smartphone (Author et al., 2014; Author et al., 2017; Author et al., 2019). The accepted explanations for Israel’s impressive smartphone adoption rates are based on particular characteristics of Israeli society, including a tendency towards close familial connections, accompanied by the practice of staying informed about relatives’ well-being (Almog, 2004; Yair, 2011), an unstable security situation that raises personal and national anxiety levels (Schejter, 2008; Yair, 2011), and a general Israeli fondness for technological innovations (Author et al., 2019; Author et al., 2021; Cohen and Lemish, 2003; Schejter and Cohen, 2002, 2013).

In recent years, WhatsApp has become one of the most popular apps in Israel. A study conducted among Israeli WhatsApp users (Author et al., 2019) revealed impressive adoption rates. An additional study examining WhatsApp usage patterns during wartime showed that the application fulfilled important functions previously identified with traditional communications tools, chiefly providing news updates about what was happening at the front (Author et al., 2015). These findings also highlighted relatively low adoption rates for Twitter among Israel’s general population (Statista, 2019). However, divergent adoption rates between the general Israeli society and sub-sectors, such as Israeli news professionals, call for closer scrutiny. In the current study, we seek to expand our understanding of this phenomenon by examining how Israeli news professionals use Twitter in practice and their perceptions of it as a journalistic work tool.

*2.2 Journalistic practices and norms*

Researchers of journalism view journalists’ work as a product of a complex tapestry of factors driven by professional constraints and journalistic practices and norms (Deuze 2002; 2005; Gans, 2007; Schudson, 2001; Weaver et al., 2007). Objectivity, lack of bias, neutrality, and the aspiration to present reality ‘as it is’ feature prominently among the values that shape Western journalists’ work. Although today it is generally recognised that complete objectivity is impossible, objectivity remains a strong guiding value among most journalists active in centrist media (Cook, 2001; Schudson, 2001; Zelizer, 2004). One key consequence of this dominating principle of objectivity in journalism is that journalists aspire to broaden their circle of sources and ensure the reliability and efficiency of these sources (Blumler and Gurevitch, 1986). Schudson (1997) explained this well, writing, ‘One study after another comes up with essentially the same observation… the story of journalism, on a day-to-day basis, is the story of the interaction of reporters and officials’ (p.14). In their wide-ranging study, Weaver and Wilhoit (1996) discovered that most journalists in the United States consider the core of their work to be not straight reporting, but providing a professional interpretation of the reported events.

Another prominent characteristic of the work of Western journalists is their tendency to rely on colleagues in the field they are covering for brainstorming, crafting commentary, and mutual reinforcement. Zelizer (1993) explicitly defined journalists as an ‘interpretive community’, a definition that is both consistent with and enriches the familiar research concept of ‘pack journalism’ (Russell, 2003).

Deuze (2005) developed what he defined as the ‘journalists’ ideology’, a common professional philosophy for most news staff active in centrist journalism in Western countries. The five main components of that ‘journalists’ ideology’ are five values: providing service to the public, objectivity (including neutrality, fairness, and credibility), professional autonomy, immediacy (in the sense of ensuring that up-to-date information is disseminated as efficiently as possible), and working according to the ethical principles that are accepted and agreed upon by other members of the profession. Kovach and Rosenstiel (2007) also stated that the norms that guide journalism include a commitment to truth, ensuring professional autonomy, meticulousness regarding news quality and reliability, surveillance of power centres in organisations, and more.

While studies that focus on the unique characteristics of online journalism and the professional norms that govern it point out differences between veteran and new journalists, the core principles appear to remain the same (Agarwal and Barthel, 2015; Deuze, 2005; O’Sullivan and Heinonen, 2008).

Research on Israeli journalism reveals many similarities between Israeli journalists and their peers in other Western countries regarding the relative salience of professional norms (Tsfati, Meyers and Peri, 2006; Shamir, 1988; Tenenboim-Weinblatt, 2014). This study examines how Israeli journalists perceive Twitter’s effects on their professional functioning and on their ability to act in accordance with the journalistic norms outlined above.

*2.3 New communication technologies in the service of journalists*

The changing characteristics of the journalistic new media toolbox have sparked significant research interest (Deuze and Marjoribanks, 2009; Garrison, 2000; Kligler-Vilenchik and Tenenboim, 2020; Reich, 2005; Singer, 2005; Tandoc and Vos, 2016; Weaver and Willnat, 2016). Research on the effects of these new tools on journalists’ functioning and output has produced conflicting results, with some scholars ascribing far-reaching effects to new media tools while others finding no effects at all (Reich, 2005). The age of new media has facilitated the emergence of online journalism, the most significant competitor that traditional journalism has ever faced in its history. While competing with traditional journalism, new media has also enriched the journalistic toolbox with several new and useful tools: the Internet, email (Author, 2005; Garrison, 2000; Maier, 2000), social networking sites (Paulussen and Harder, 2014; Tandoc and Vos, 2016; Weaver and Willnat, 2016), blogs (Hermida, 2009; Kligler-Vilenchik and Tenenboim, 2020; Singer, 2005), and the smartphone. In a study that examined the effects of the internet becoming a primary journalistic tool for political journalists in the United States, Author (2005) found that variances in patterns of use of this new tool can be explained, inter alia, by the nature of journalists’ work and by the professional norms that guide them.

Unlike most scholars, Reich claimed in 2005 that the internet and other new media technologies, as work tools, had not changed journalism. According to Reich, journalists continued to use landline phones as their most popular means of gathering information. Are Reich’s observations still correct today?

*2.4 Twitter as a journalist work tool*

Twitter was launched in 2006 as a service that functioned as both a microblogging service and a social networking site, accessible through a website or an application adapted for smartphones (Kwak et al., 2010). Twitter often functions as a news outlet when it comes to dissemination of information (Pentina and Tarafdar, 2014) and plays a significant role in disseminating raw, unprocessed information globally (Parmelee and Bichard, 2011).

In recent years, the increasing presence of reporters, commentators, and news presenters on Twitter has spurred considerable research on the nexus between journalism and Twitter (Bane, 2019; Broersma and Graham, 2013; Hermida, 2009, 2010, 2012; Lasorsa et al., 2012; McGregor and Molyneux, 2020; Molyneux and Mourão, 2019; Parmelee, 2014; Usher et al., 2018; Wihbey et al., 2019). Coddington et al. (2014) defined Twitter as ‘the central circulatory system of information among reporters’ (p.394). They analysed the use of Twitter as a work tool by political reporters, asking whether these reporters maintained norms of objectivity, expecting to find that the reporters relied more on tweets from sources and less on examinations of facts. In his study of Columbian journalists on Twitter, Garcia-Permodo (2017) found that many, especially elite reporters, did not strictly adhere to norms of objectivity, and expressed their voices and points of view rather frequently. However, other key journalistic norms were kept and followed. Lasorsa et al. (2012) analysed Twitter use among American journalists from the perspective of centrist journalistic norms. The researchers found that journalists from medium-sized or smaller media organisations in particular often voiced personal opinions, exposed work processes, or engaged in other behaviours that could make them appear less distant and objective. Lasorsa (2012) found that female journalists tended toward greater transparency and disclosure of personal details than did male journalists. Other researchers (Hermida 2010; Hermida et al. 2014; Hernández-Fuentes and Monnier, 2020; McGregor and Molyneux, 2020; Paulussen and Harder, 2014; Wihbey et al., 2019) demonstrated how use of Twitter has expanded the number of sources available to journalists. Revers (2014) discussed how extensive journalistic activity on Twitter creates tension between news organisations’ desire to control their staffs and the ethos of transparency that is a key pillar of journalistic objectivity. In another article, Revers (2015) referred to Twitter’s considerable significance as an endless fount of political information relevant to journalists’ work. Cozma and Chen (2013) examined Twitter’s contribution to the professional activity of foreign correspondents from the point of view of media organisations, while Swasy (2016) discussed pressure among journalists to maintain a visible Twitter presence.

Bruns and Burgess (2012) showed how Twitter has become a useful medium for speedy dissemination of news items, particularly dramatic breaking news. They also highlighted that some news organisations remain hesitant about Twitter use, with some fearing that individual staff members, rather than the news organisations they are part of, will gain recognition for Twitter activity. There is concern that the resulting loss of credit on an organisational level could harm news organisations’ clout and, by extension, their ability to instantly insert their representatives into important events.

Despite the increasing evidence that Twitter has been adopted as a journalistic work tool in Israel, this topic has not yet received sufficient research attention; Tenenboim’s (2017) study of how Israeli journalists use Twitter wartime is a rare exception. Therefore, our first research question focuses on exploring how Israeli media professionals use Twitter. Our second research question scrutinises how Israeli media professionals perceive Twitter and its effects on their professional and personal activities**.**

**3 Method**

This study uses a research method that combines quantitative and qualitative data to examine Twitter’s role in the lives of Israeli news professionals. Our research questions focus on how Israeli journalists, commentators, and news editors use Twitter to achieve their professional and personal needs, and how they believe Twitter influences their lives.

There is no list or database of senior media professionals who are active on Twitter. Since Israel is a small country with relatively few legacy or digital media channels, we attempted to sample the entire relevant population of journalists. We created a list of names that included news reporters in eleven fields, commentators, and television and radio news anchors in Israel. Our media professionals came from three national television channels, the five online news sites with the highest number of visitors, five popular print newspapers, and two national radio stations. We then searched the Twitter accounts of those media professionals and identified 100 accounts that were active at least once during the month preceding the study.

All senior media professionals with active Twitter accounts identified as our target population were contacted directly and personally through telephone calls and emails. Respondents were asked to complete a questionnaire that included closed and open questions. We achieved a high response rate (78% of the relevant population, n = 63) within one month. Data were analysed both quantitatively and qualitatively. The quantitative analysis allowed us to identify patterns of Twitter adoption, daily usage of Twitter, and appraisal of Twitter’s use for journalistic work. The qualitative analysis enriched this quantitative analysis with in-depth information about how individuals used Twitter and to what extent they found it personally significant. Creswell (2009) has argued that combining quantitative and qualitative methods has many advantages, concluding that: ‘The combination of strengths of one approach makes up for the weaknesses of the other approach’ (Creswell, 2009, p.12).

**4 Quantitative analysis**

*4.1 Profile of the respondents*

Our survey participants included sixty-three members of news staffs, including senior news presenters, correspondents, and commentators, who responded to the questionnaire. All the respondents were Jewish, and the vast majority (75%) were men. Most respondents (68%) were 25- to 45-years-old. Under-25s were disproportionately represented (13%) considering their representation in the working environment of news organisations. A smaller percentage of respondents (6%) were over 65. About two thirds of the respondents held university degrees (66%), and one quarter had completed post-high school studies outside the academic world.

When asked to characterise their role in the journalistic enterprise, 37% of respondents defined themselves as correspondents, 22% as commentators, and 10% as presenters. The rest used mixed definitions because they held dual roles or could not clearly differentiate between their roles. Most respondents (60%) were veteran media staff who had been active in the field for over ten years, with 12% active for over twenty years. About one quarter had been active for between five and ten years in journalism. Fewer than 5% of respondents had less than two years of experience. Respondents hailed from a wide range of news organisations that employed a wide range of media as means of communication. There was no clear dominance of one specific area of coverage among the survey participants (for example, 11% focused on domestic news and politics, 8% on the economy, and 7% on sports).

*4.2 Usage patterns*

Of the respondents, 45% reported that they had been active on Twitter for at least two years. A further 18% had been operating their Twitter accounts for one to two years. The other survey participants reported having used Twitter for less than one year, with 3% having joined the network in the three months leading up to the survey.

The survey findings show that Israeli news staff use Twitter chiefly in a professional context: 64% of the respondents tweet only as part of their work as journalists, and 77% of their tweets are aimed not at the public but at fellow journalists. However, only 18% of the respondents tweet under their name on a Twitter account that belongs to the news organisation for which they work.

*4.3 Evaluating Twitter as a journalistic work tool.*

In line with Weaver and Wilhoit’s (2016) study of American journalists, the current study found that Israeli journalists generally have a favourable impression of how Twitter influences their work. Most respondents evaluated Twitter positively (see Figure 1), and most considered Twitter ‘an excellent work tool’ (75%), so much so that they ‘cannot see how they could work without it at this point’ (54%). Only a small minority (5%) agreed with the statement, ‘Twitter annoys me’. Six statements on a Likert scale were used to create a positive attitude index toward Twitter (Cronbach’s alpha =.80).

[Place Figure 1 here]

*4.4 Twitter’s presumed influence on the journalistic arena*

When asked to evaluate Twitter’s influence on their work (See Figure 2), half of the respondents stated that Twitter plays a vital role in determining the media’s agenda; only 7% perceived Twitter as irrelevant in this regard. Likewise, 51% said that the atmosphere on Twitter influences news staff, and 56% believed that Twitter is intended for, and directed at, the journalistic community. Using a Likert scale, six statements were used to form an index of the presumed influence of Twitter (Cronbach’s alpha =.75).

[Place Figure 2 here]

A one-way analysis of variance (ANOVA) was conducted to test the first hypothesis that the attitude index would vary according to whether or not the respondent maintained an active Twitter account. A significant difference (*F* (4, 52) = 2.03, *p* < .05) was found in the positive attitude index. Those at the higher end of the positive attitude index had been active on Twitter for over two years (M = 4.29, SD = .71). Those at the lower end had been active for less than three months (M = 3.5, SD = .44). Therefore, the first hypothesis was confirmed.

A one-way analysis of variance (ANOVA) was performed to test the second hypothesis. The presumed influence index varied according to when the respondent had held an active Twitter account. A significant difference (*F* (4, 51) = 3.088, *p* < .05) was found in the presumed influence index. Those at the higher end of the presumed influence index had been active on Twitter for over two years (M = 3.56, SD = .56), and those at the lower end had been active for less than three months (M = 3.0, SD = .47). Thus, the second hypothesis was confirmed.

We found no significant relationships between the respondents’ seniority levels (years as a media professional) and other characteristics relating to their work, education level, or gender.

**5 Qualitative analysis**

The analysis of the responses to the open questions on the questionnaire revealed seven primary reasons for adopting Twitter: (1) curiosity, (2) encouragement and pressure from within the system, (3) the potential for receiving quick updates and expanding one’s range of sources, (4) the desire to present a unique voice to colleagues, communities, and actors relevant to one’s field, (5) the desire to reach new audiences, (6) the desire to ‘not be left behind’, and (7) the possibility of quickly and effectively ‘staking out territory’. Let us elaborate on these with a few examples:

(1) **Curiosity**

Most respondents mentioned being attracted to Twitter as a medium because it was new and intriguing. For example, one correspondent argued that he had adopted Twitter due to ‘my curiosity and investigative observation of the discourse in digital media’. Another correspondent noted that he had noticed that ‘other friends used it, and it intrigued me’. Another journalist described her motivation for adopting Twitter as ‘curiosity to find out about the said medium that was not so popular in Israel in its time not among journalists in Israel, but it has gathered momentum in the world’.

(2) **Encouragement and pressure from within the system**

In the spirit of Bruns and Burgess (2012), Swasy (2016), and others who recognised Twitter’s importance for news organisations, many survey participants noted that internal pressure and encouragement were part of their reasons for adopting Twitter. As one correspondent wrote: ‘Recently, the system has opened to everyone, and Twitter has become a necessity’. Another journalist joined Twitter due to a request from the news desk, and a third because of ‘pressure from colleagues, pressure from the digital department’.

(3) **The potential for receiving quick updates and expanding one’s range of sources**

One of the most prominent reasons for joining Twitter that survey participants mentioned was gaining access to fast updates and expanding their range of sources on a new platform. One journalist explained his reason for adopting Twitter: ‘Following sources’ round the world... The possibility to communicate with them and receive updates in real-time. I became engrossed in Twitter during the Gaza flotilla raid in 2010, during which the activists widely used Twitter as part of their activities. So Twitter became an important source of information’. Another journalist noted: ‘The nuclear talks between Iran and the world powers—most of the updates come from Twitter. After that, I understood that the worlds of “breaking news” and of journalism are primarily there’. Finally, a senior news editor provided a unique viewpoint: ‘When I began as a night news editor, I needed “fillers”—supplementary stories that “fill” the world when nothing is happening here. So I opened Twitter to be updated on the “tweets” from foreign media sources. Then I discovered how dominant Twitter activity is for our correspondents’. This finding aligns with similar studies in the field (i.e., Hermida 2010; Hermida et al., 2014; Swasy, 2016; Usher et al., 2018), although wartime circumstances may alter these tendencies, as described by Tenenboim (2017).

(4) **The desire to present a unique voice to colleagues, communities, and actors relevant to one’s field**

Due to ethical, professional, and other limitations, most news correspondents cannot express their opinions as part of their news coverage. Twitter gives them a platform to make their voices heard, particularly to audiences that are valued and relevant to their work. As one of the news correspondents wrote in response to the question about their motivation for adopting Twitter: ‘The wish to write my opinion regarding certain issues (in brief) and humorously and freely’. Another journalist notes that ‘you can say things in Twitter that you did not say when broadcasting or convey a little of what lies behind the scenes. The public likes what lies behind the scenes’. Comparing patterns of Twitter usage among Israeli and international correspondents during the 2014 Gaza war, Tenenboim (2017) found that Israeli journalists who wished to promote critical voices in the middle of the patriotic wartime atmosphere did so in a sophisticated way by retweeting the opinions of others instead of tweeting their own opinions.

(5) **The desire to reach new audiences**

Another primary factor for choosing Twitter as a work tool and a new sphere of activity was journalists’ desire to reach audiences that they would not previously have considered consumers of news. For example, a veteran journalist noted: ‘I began following colleagues in my field of coverage and saw that I could contribute information and increase the dissemination of my sector, particularly to a focused community’. Another expressed ‘the wish to open up to new, younger, communities that use social media on the Internet and do not listen to Reshet Bet [radio station]’. Swasy (2016) noted that the new potential audiences found on Twitter – on a global level – were among the main explanations for the overwhelming adoption of this new journalistic work tool. Enli and Simonsen (2018) revealed similar findings in a recent study.

(6) **The desire to ‘not be left behind’**

This desire not to be left behind is one of the key factors noted by respondents. As soon as Twitter became a significant platform for journalists, even those who were not early adopters understood that staying away from Twitter might cost them professionally and personally. One media professional admitted that what had led him to join Twitter was ‘the understanding that this is the future, and I need to be in several areas’. Another journalist explained that he wanted ‘to be relevant. The news begins on Twitter.’ A third revealed ‘understanding that there is an active arena here that it is worth being part of... [It is] a valuable tool, and I did not want to remain behind’.

(7) **Effectively ‘staking out territory’**

For respondents, staking out territory means optimising the speed by which new information spreads to new communities on Twitter to ensure that those responsible for scoops and other journalistic achievements receive credit for them. One journalist called this ‘the ability to be updated about events in real-time and be the first to bring the content’.

**6 Discussion**

Park (2012) suggested that dissemination and adoption models should be examined in an integral manner to predict the use of technology in general and Twitter in particular. Park’s primary finding was that the decisive factor for using Twitter is a subjective evaluation. The primary factor inhibiting the use of Twitter is its lack of compatibility. Drawing on Park, the impressive adoption rates of Twitter among news professionals worldwide suggest that people’s subjective evaluation of Twitter as a technological tool is decisive for adopting its use, and that this effect is even more pronounced among a small group of Israeli journalists. Roger’s (2003) list of preconditions to the successful adoption of innovations outlined above may offer another important clue, especially considering that Twitter’s unique characteristics strongly conform with journalistic practices and norms. Journalists can use Twitter as a work tool and expect that Twitter will help them improve their work performance. In this sense, we can argue that Israeli journalists’ perceptions of Twitter as a work tool and their usage patterns show that this group of news professionals is no exception to the global (and mostly Western) trend.

Based on the findings of this study, we argue that Twitter’s adoption as a journalistic work tool and a space for new journalistic activity in Israel is comprehensive and carries deep significance for local news professionals. Moreover, consistent with findings on the various aspects of the internet’s adoption as a journalistic work tool published over a decade ago (Author, 2005), the current study determined that respondents’ perception of Twitter’s potential as a new work tool was influenced by how long they had been using the platform. All evidence indicates that Twitter has perceptible influence on the sphere of journalism sphere.

The current study is based on a sample of volunteers who are not necessarily representative of all Israeli news professionals who use Twitter. While we succeeded in reaching senior media figures in Israel with a Twitter account, we nevertheless must avoid drawing overly general conclusions, particularly as this study examines subjective evaluations of use of a technological tool. We asked our respondents to evaluate their decisions, the goals they had set for themselves, and their functioning as media professionals. Consequently, their answers were necessarily subjective and influenced by a range of factors connected with the intersection of the professional and the personal. This is part of the reason why we included open-ended questions that could provide information that added depth to purely quantitative data. It is important to note that both elements, Twitter as a platform and Twitter’s relationship with media organisations are dynamic. For example, an organisation may make a strategic decision to encourage or obligate its employees to use Twitter to advance its goals. The level of exposure that tweets receive in mass media outlets can temporarily or permanently affect people’s attitudes toward Twitter and the importance media professionals ascribe to it. Therefore, the current study findings must be evaluated in their context. Future studies should further investigate Twitter’s role as a journalistic tool and the range of ways it may affect the work of news professionals. In the Israeli context, future studies should aim to better understand the differences between Twitter’s centrality among specific groups and its limited use among the general population, especially compared with other social networking sites.

Research on Twitter as a journalistic work tool and in the journalistic sphere in the Western world has flourished in recent years. However, the topic has rarely been studied in the Israeli context. The current study demonstrates Twitter’s central and distinctive role among Israeli news professionals, contributing significantly to our understanding of Twitter as a global phenomenon.

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**Figures**

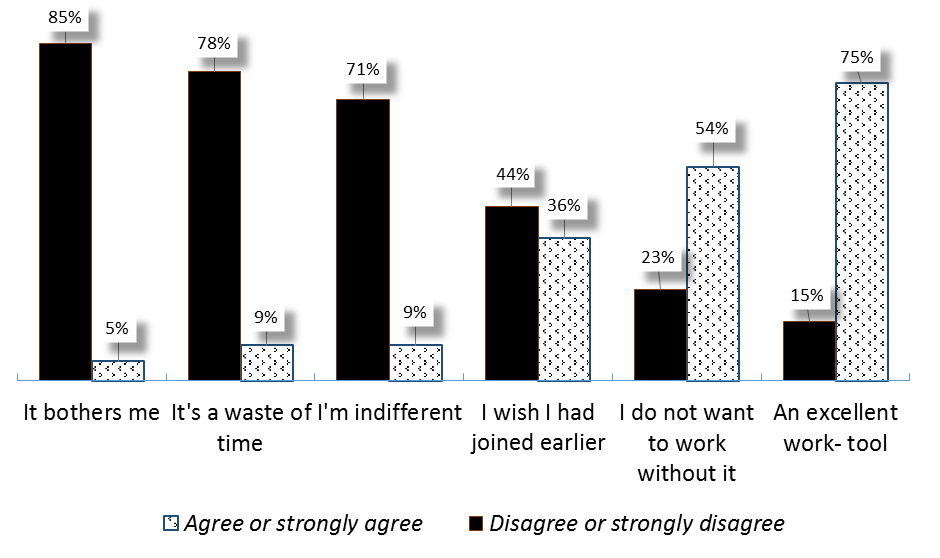
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Figure 1: Journalists’ perspectives on their use of Twitter

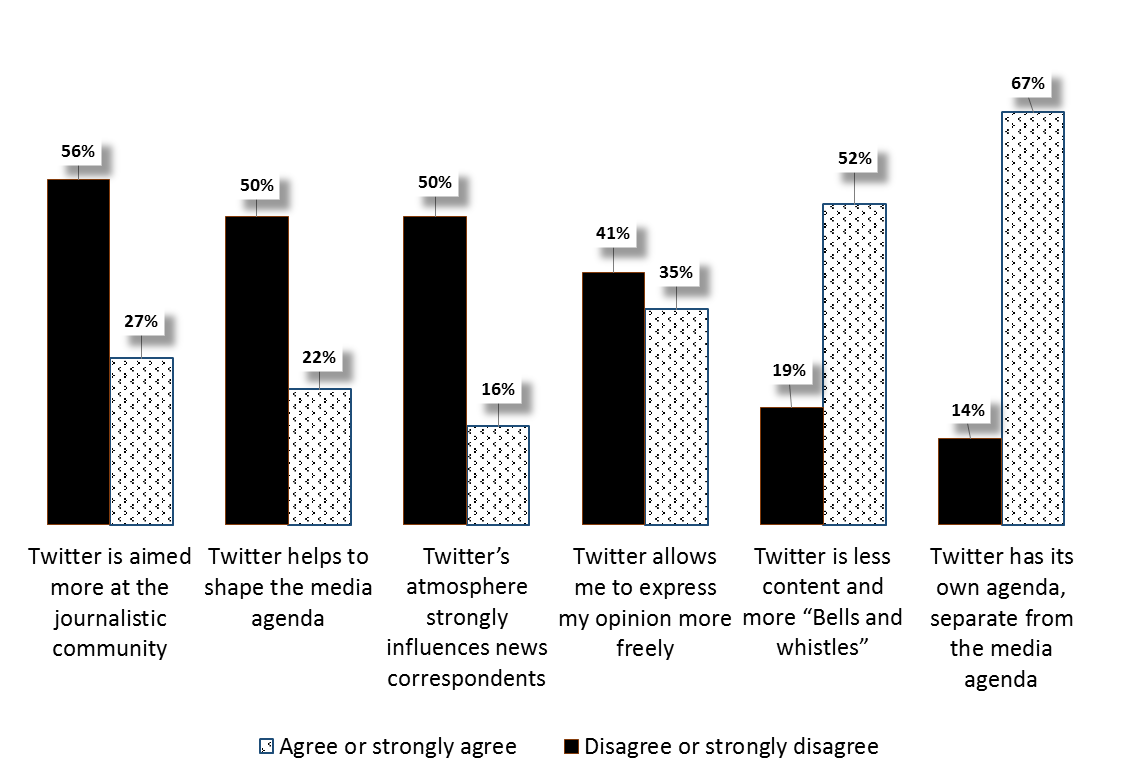


Figure 2: Perspectives on Twitter’s role in journalistic work.