**Question from the author**

**And stockhplders**

**Category C, 2nd-4th lines**

**I consider the phrase “systems of industrial concentration” is needed. Therefore, I suggest the following sentence. Could you instruct me whether the following sentence I suggest is appropriate or not and if needed, revise it?**

It explores how distinctive Japanese and German business management styles were created and evolved through the adoption of American management methods and establishing systems of industrial concentration with the US de-concentration policy.

**Category C, 19th line**

**I would like to ask you regarding the phrase “to another nation” in 19th line of this category.**

**I choice the phrase "to another nation." Is it appropriate? Which Is better to leave it out or not? Could you instruct me?**

**Category C, 21st line**

**I would like to ask you regarding the phrase “in each country” in 21st line of this category.**

**Is it better to leave out the phrase "in each country"? Or is the phrase "in each country" needed? Could you instruct me?**

**Category L, 4th sentence (9th-13th lines) of No.3 in the item “How is your book different”**

**I consider there is misunderstanding regarding my sentence and intention. I intend to explain that my book points out the convergence process toward the American shareholder value-oriented management model because change of characteristic of the Americanization, of business management, namely the transformation from emphasis on efficiency improvement to that on interest of capital market and stockholders is not match for management traditions and management values of Japanese and German enterprises. Therefore, I request you to check and revise the following sentence I suggest, according to necessity.**

My book stresses the convergence process toward the shareholder value-oriented management model in both Japan and Germany has not occurred due to management values different from those in the United States and change of characteristic of the Americanization.