**DRAFT AGENDA**

**| Institute of Engaged Leadership: Washington, D.C.**

**| Sunday, March 15th – Tuesday, March 20th 2020**

**SUNDAY, March 15th**

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| **13:00** | **Registration***Location: Melrose Georgetown meeting room, 2430 Pennsylvania Ave NW*Kindly check-in at our registration table once you have arrived. Simultaneous translation earpieces and receivers will be available for you to sign out. |
| **15:00 – 17:30****Strategic Plan presentation** *Location: Melrose Georgetown meeting room, 2430 Pennsylvania Ave NW*This will be an opportunity to share with members of the community the key aspects of the Foundation’s new *Strategic Plan 2019-2024*.

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| **15:00** | **Opening remarks** **| Pascale Fournier** President & CEO of the Pierre Elliott Trudeau Foundation  |
| **15:30** | **Keynote****| Christine Hanson** 2019 Mentor |
| **16:00** | **Break**  |
| **16:15** | **Panel****| Caroline Leblanc** 2019 Scholar**| Graham Fraser** 2018 Mentor**| Rita Deverell** 2011 Mentor**| Andreae Callanan** 2019 Scholar |

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| **18:30** | **Shuttle departure** *Location: Melrose Georgetown Lobby, 2430 Pennsylvania Ave NW* |
| **19:00 – 22:00****Keynote & dinner***Location: Fairmont, 2401 M St NW, Colonnade Room*Participants’ ATA may not be used to reimburse receipts for alternate meal charges during this period.Dr. Richard Thompson Ford is the George E. Osborne Professor of Law at Stanford Law School. He has practiced law with the firm of Morrison & Foerster, served as a Commissioner of the San Francisco Housing Authority and worked as a policy consultant for numerous U.S. cities and counties.Dr. Ford writes for both scholarly and popular audiences and has written several books. In this keynote, Dr. Ford will give us a sneak preview of his next book, in which he explores what dress codes tell us about the significance of clothing – our most conspicuous medium of self-expression – and its relationship to individual identity, community cohesiveness and social order. |
| **18:30** | **Doors open** |
| **19:00** | **Keynote & dinner****Speaker** **| Dr. Richard Thompson Ford** George E. Osborne Professor of Law at Stanford Law School **Introduction** **| Daniel Del Gobbo** 2018 Scholar **Intervener** **| Sarah Mason-Case** 2018 Scholar  |
| **22:15** | **Shuttle departure** *Location: Fairmont Lobby, 2401 M St NW* |

**MONDAY, March 16th**

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| **7:00 – 8:00** | **Breakfast***Location: Melrose Georgetown meeting room, 2430 Pennsylvania Ave NW*Participants’ ATA may not be used to reimburse receipts for alternate meal charges during this period. |
| **8:15** | **Shuttle departure** *Location: Melrose Georgetown Lobby, 2430 Pennsylvania Ave NW* |
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| **9:00 – 11:30** **Judicial power versus executive and legislative powers in the United States and Canada***Location: Georgetown University – Gewirz building 12th floor, 120 F St NW*As part of our exploration of state power in Washington, D.C., this panel will stimulate reflection and debate on the power of the judicial branch in the United States and Canada, as well as on relations of power between the judicial and other aspects of government, notably executive and legislative bodies. In constitutional democracies such as the US and Canada, the principle of judicial independence is a core value and the courts’ power of judicial review is intended to act as a “check and balance” in relation to other branches of government, allowing citizens and other legal persons to challenge state actions that are incompatible with established law. While these key mechanisms are certainly well-established as formal institutions in Canada and the US, certain practices and actions as well as certain judicial outcomes may challenge the proper functioning of the system and the legitimacy of state power in the eyes of some members of society.This panel will examine questions such as:* How has judicial independence in the US and Canada evolved in recent years?
* In what ways may the judiciary in the US and Canada ensure fairness and prevent replication of imbalances?
* Can lawyers and organizations advocating for citizens’ rights wield sufficient power to redress injustices resulting from certain state actions? What is the role of judicial review in democracy?
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| **9:00** | **Opening remarks** **| Pascale Fournier** President & CEO of the Pierre Elliott Trudeau Foundation **| Alvaro Santos** Professor of Law and Director of the Center for the Advancement of the Rule of Law in the Americas (CAROLA) at Georgetown University  |
| **9:20** | **Keynote****Speaker** **| Jameel Jaffer** Inaugural Director of the Knight First Amendment Institute at Columbia University |
|  **9:50** | **Panel****Moderator**  **| Mary Anne Chambers** 2018 Mentor**Panelists**  **| The Honourable Elizabeth Dowdeswell** Lieutenant Governor of Ontario  **| The Honourable Sébastien Grammond** Justice of the Federal Court of Canada  **| Philippe-André Tessier** President of the Quebec Human Rights Commission  **| Michael Seidman** Carmack Waterhouse Professor of Constitutional Law, Georgetown University**| Jameel Jaffer** Inaugural Director of the Knight First Amendment Institute at Columbia University |
| **10:35** | **Break** |
| **10:40** | **Panel resumes**After the break, participants will have the opportunity to engage with panelists in a moderated discussion about Power & Knowledge through the lens of judicial power versus executive and legislative powers in the United States and Canada*.* |
| **11:30** | **Lunch***Location: Georgetown University – Gewirz building 12th floor, 120 F St NW*Participants’ ATA may not be used to reimburse receipts for alternate meal charges during this period. |
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| **13:00 – 16:00*****Free Men (2018)****Location: Georgetown University – Hart Auditorium, 600 New Jersey Ave NW*Told through the powerful voice of Kenneth Reams, *Free Men* is a film about resilience, art, and courage. On death row for the last 26 years, Mr. Reams transcends his tiny prison cell by becoming a painter, poet, founder of a non-profit, and organizer of artistic events, all while fighting for justice.When he was 18, he was convicted of murder despite not having fired a single shot, by 11 white and one black juror, making him the youngest prisoner in the state of Arkansas. How can a human being remain standing after being unjustly imprisoned on death row, alone and with no hope of release?During this session we will explore the theme of Power & Knowledge through the lens of imprisonment, resistance, and the fight for freedom. |
| **13:00** | **Film Screening****Participants** **| Anne-Frederique Widman** Film director**Introduction** **| Sophie de Saussure Paquette** 2017 Scholar |
| **15:00** | **Closing keynote****Speaker**  **| Shon Hopwood** Associate Professor of Law, Georgetown University |
| **16:00**  | **Shuttle departure***Location: Georgetown University – Hart Auditorium, 600 New Jersey Ave NW* |
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| **16:30– 18:00****Volunteer activity (optional)***Location: Activity in development* |

**TUESDAY, March 17th**

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| **7:00 – 8:00** | **Breakfast***Location: Melrose Georgetown meeting room, 2430 Pennsylvania Ave NW*Participants’ ATA may not be used to reimburse receipts for alternate meal charges during this period. |
| **8:30 – 10:30****Power/Knowledge: Scholarship as a Political Engagement***Location: Melrose Georgetown meeting room, 2430 Pennsylvania Ave NW***Speaker** **| Cynthia Milton** 2019 Fellow **Introduction** **| Nathaniel Brunt** 2018 Scholar **Interveners****| Cecilia Benoit** 2018 Fellow**| Andrew Kaufman** 2018 ScholarThis session reflects on how studying the past is in continual dialogue with the present world. The “political” is not only a subject of analysis but is the sensibility that informs research. Looking back at specific authors who contributed to our understanding of “Power” and “Knowledge,” this presentation follows the trajectory of scholarship *as* political engagement by examining key texts. Returning to the conceptualization of “Power” and “Knowledge”-- from “history from below” to “agency”-- is all the more pressing in our present moment of post truths and science/society disconnect. |
| **9:30** | **Break** |
| **9:40**  | **Seminar resumes** |
| **11:30– 13:00****Volunteer activity (optional)***Location: Activity in Development* |
| **15:00** | **Shuttle departure to Canadian Embassy***Location: Melrose Georgetown Lobby, 2430 Pennsylvania Ave NW* |
| **16:00 – 17:00****Panel: Canada-U.S. relations***Location: Canadian Embassy, 501 Pennsylvania Ave NW, Embassy theatre***Moderator** **| Christine Hanson** 2019 Mentor**Panelists** **| Katherine Baird** Minister, Congressional, Public and Intergovernmental Affairs, Canadian Embassy **| Maryscott (Scotty) Greenwood** CEO, Canadian American Business Council **| Luiza Savage** Executive Director (Canada), POLITICO The Canadian Embassy in Washington is one of over 175 Canadian diplomatic missions in the world. In addition to the Embassy, Canada’s presence in the US includes 12 Consulates General, the largest Canadian footprint in any one country. The Embassy also has representatives from a dozen federal government departments, including a number of military personnel, two provinces (Ontario and Alberta) and is also host to Canada’s Permanent Mission to the Organization of American States. Canada has the only Embassy located between the White House and Capitol Hill.Audience members will come away understanding of the role of Canada’s embassies abroad and the importance of their work in advancing Canadian interests; an appreciation for the wide network of individuals with deep knowledge & influence on key Canada-U.S. foreign policy & trade files; and, how individuals, organizations and nations build strategic networks and coalitions to maximize influence. |
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| **17:30 – 18:00****Keynote: State power and alternative power in 21st century global governance***Location: Canadian Embassy, 501 Pennsylvania Ave NW, Embassy theatre*Participants’ ATA may not be used to reimburse receipts for alternate meal charges during this period.**Speaker**  **| Dr. Anne-Marie Slaughter** CEO, New America**Introduction** **| Christine Hanson** 2019 MentorOver the last fifty years, globalization and the spread of digital technologies have contributed to broadening the actors involved in international governance structures and processes. Traditionally, in the realm of states and their representatives, the world stage has become more open to a diverse cast of actors such as civic organizations, corporations, philanthropists, mayors, scientific experts and individual activists (Greta Thunberg, for example). There is increasing recognition of the importance of these nonstate actors in global governance, as demonstrated by the granting of observer status to many non-governmental organizations in United Nations meetings (Karns et Mingst 2010). We have also witnessed the ability of various nonstate actors to create global networks and exert leadership to help address transnational problems, including human rights violations (Sikkink 2017), climate change and infectious diseases (Slaughter 2018).In this context, to what extent can we expect improvements, in the medium- and long-term, in our collective ability to address the most pressing global issues through cooperative efforts involving multiple stakeholders? Dr. Slaughter is the CEO of New America, a think and action tank dedicated to renewing the promise of America in the Digital Age. From 2009-2011, she served as Director of Policy Planning for the United States Department of State, the first woman to hold that position. |
| **18:00 – 19:00****Reception & cocktail***Location: Canadian Embassy, 501 Pennsylvania Ave NW, Canada Room* Participants’ ATA may not be used to reimburse receipts for alternate meal charges during this period.Guests are invited to join a Senior Embassy Official in the Canada Room for a Canadian-inspired reception. |
| **19:20** | **Shuttle departure to Melrose Georgetown***Location: Canadian Embassy, 501 Pennsylvania Ave NW, lobby* |

**WEDNESDAY, March 18th**

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| **8:00 – 11:30****Working Breakfast – Year Two Conference***Location: Melrose Georgetown meeting room, 2430 Pennsylvania Ave NW**Breakfast and refreshments will be provided.*Participants’ ATA may not be used to reimburse receipts for alternate meal charges during this period.This three-hour session will kick-off the Year Two *Impact Conference* with the 2019 Cohort. It will include a presentation about the *Impact Conference* framework by 2019 Mentors as well as workshops.2019 Fellow Cynthia Milton will take a few minutes at the end of the session to introduce the afternoon session. |
| **11:30** | **Lunch***Location: Melrose Georgetown meeting room, 2430 Pennsylvania Ave NW*Participants’ ATA may not be used to reimburse receipts for alternate meal charges during this period. |
| **12:35** | **Shuttle departure** *Location: Melrose Georgetown Lobby, 2430 Pennsylvania Ave NW* |
| **13:00 – 17:00****Thinking Power and Knowledge Through Museums** *Location(s): United States Holocaust Memorial Museum (USHMM), 100 Raoul Wallenberg Pl SW**The National Museum of the American Indian (NMAI), Independence Ave SW**The National Museum of African American History and Culture (NMAAHC), 1400 Constitution Ave NW***Participants** **| Lia Grimanis** 2019 Mentor **| Shannon Litzenberger** 2019 Mentor **| Cynthia Milton** 2019 FellowMuseums are often seen as educational spaces in which to reach large public audiences – in particular, youth – and as such visitors accord a certain kind of legitimacy to them. Rooted in the rise of the nation-state, museums, however, are not objective spaces, but served (and continue to serve) the function of community identity formation, whether for citizens or other collectivities, presenting a shared past and perhaps an aspirational future. Whose knowledge, what knowledge and how knowledge is presented is based on a series of cultural practices deeply imbricated by power. This session will include a short introduction, a self-guided museum visit of the Scholars’ choosing, followed by a discussion period to share this experience as a group in the company of museum curators. |
| **13:00** | **Part I: Self-guided Museum Visit**  |
| **15:00** | **Part II: Convene at Museum of American Indian***Location: The National Museum of the American Indian (NMAI), Independence Ave SW*Take a moment to record some of your reflections on the worksheet provided. |
| **15:30** | **Part III: Panel***Location: The National Museum of the American Indian (NMAI), Independence Ave SW***Panelists** **| TBC** USHMM Curator **| TBC** NMAI Curator **| TBC** NMAAHC CuratorThis will be a moderated discussion to give each of the curators an opportunity to discuss their respective museums. It will be followed by a moderated conversation with the 2019 Scholars. |
| **17:15** | **Shuttle departure** *Location: The National Museum of the American Indian (NMAI), Independence Ave SW* |

**THURSDAY, March 19th**

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| **7:00-8:00** | **Breakfast***Location: Melrose Georgetown meeting room, 2430 Pennsylvania Ave NW*Participants’ ATA may not be used to reimburse receipts for alternate meal charges during this period. |
| **8:15** | **Shuttle departure***Location: Melrose Georgetown Lobby, 2430 Pennsylvania Ave NW* |
| **9:00 – 11:30****Power and knowledge through polarization in physical and intellectual spaces***Location: Gallaudet University, 800 Florida Ave NE, Room TBC***Participants** **| Rob Steiner** 2019 Mentor **| Nadia Joe** 2019 Mentor **| Aimée Morrison** 2019 Fellow **| TBC** Faculty/staff member at Gallaudet University**Introduction** **| Daz Saunders** 2019 ScholarBoth the physical and political environments of Washington D.C. are designed to draw actors into direct interaction with others whose identities reflect radically different experiences. Washington D.C. thus offers visitors a choice: react to difference and retrench in our own identities, or bear witness by noticing others without our own agenda, and by integrating new insights that arise in order to change ourselves.The design of the newest buildings at Gallaudet University is an astonishing example of architectural design-for-access: constructed for the comfort and convenience of people who are hard of hearing, with wide hallways so that students have appropriate space to sign with one another, ramps instead of stairs, classrooms set up in a circular format to facilitate signing, and glass walls where possible to provide ambient visual ’noise’. The campus is a living example of the notion of disability being impairing only insofar as the environment itself presents impediments. |
| **9:00** | **Part I: Introduction & guided tour****Participants****| Aimée Morrison** 2019 Fellow **| TBC** Faculty/staff member at Gallaudet University |
| **10:00** | **Part II: Depolarizing the public discussion through bearing witness****Participants** **| Rob Steiner** 2019 MentorPolarization is the main impediment to witness in a highly charged environment like Washington. In order to engage as leaders beyond those with whom you agree, one must actively work toward *depolarizing* the public discussion on topics in which one is active; bearing witness to others and integrating new insights that change one’s self. This workshop will use journalistic disciplines to move Scholars from positions of advocacy to ones of public witness, and support them in generating greater public impact through their work. |
| **10:50** | **Break***Location: Gallaudet University, 800 Florida Ave NE, Room TBC* |
| **11:00** | **Part III: Washington as a stage for witness****Participants****| Nadia Joe** 2019 MentorEven in an era of extraordinary polarization, the city’s physical space maintains its open invitation to witness. The city itself was designed to invite radical difference into the same space, mediate confrontation and present the opportunity for new insights:* It is built on the frontier of North and South – America’s elemental fissure.
* Its three branches of government are designed to be simultaneously distinct from one another and connected directly to one another.

Building on the land-based learning approach presented in Yellowknife, Scholars will explore the meaning of Washington’s physical space. |
| **11:30** | **Lunch**Members of the community are invited to use their ATA for lunch.*Location: Union Market, 1309 5th St NE* |
| **12:35** | **Shuttle departure***Location: Location: Gallaudet University, 800 Florida Ave NE* |
| **13:00 – 14:30****Visit to Capitol Hill****Facilitator** **| Christine Hanson** 2019 MentorContent in development |
| **14:40** | **Shuttle departure** *Location: Content in development* |
| **15:00 – 16:30****Journalism in the Age of Trump****Facilitator** **| Gabe Rottman** Director of the Reporters Committee Technology and Press Freedom ProjectContent in development |
| **16:40** | **Shuttle departure***Location: TBC*  |
| **17:00 – 19:00****Photo Exhibit & Reception***Location: Global Press, 700 Pennsylvania Ave SE, 2nd Floor**Light refreshments will be served.***Speakers** **| Cristi Hegranes** CEO, Global Press **| Laxmi Parthasarathy** COO, Global Press**Curator** **| Katie Myrick** Creative Director, Global PressInternet. Cellphones. Social media. Today, people have greater access to information that ever before. Still, as humans we lack connection. The 24-hour news cycle emphasizes fear and division between people, communities and countries. Politics, poverty, disaster, and disease remain the dominant characters in the story of our world.Global Press is driven by female journalists who work locally, outside the narratives of traditional media outlets.A photo exhibit will illustrate the contrast at the heart of Global Press’ mission. |

**FRIDAY, March 20th**

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| **7:00 – 8:00** | **Breakfast***Location: Melrose Georgetown meeting room, 2430 Pennsylvania Ave NW*Participants’ ATA may not be used to reimburse receipts for alternate meal charges during this period. |
| **8:15** | **Shuttle departure***Location: Melrose Georgetown Lobby, 2430 Pennsylvania Ave NW* |
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| ***8:30 – 13:00*****Power & Knowledge at the World Bank: social justice, public debates and Canada’s role in decision-making** *Location: World Bank, Building TBD***Participants****| Rita Karakas** 2019 Mentor**| Laxmi Parthasarathy** 2019 Mentor**| Christian Nadeau** 2019 Fellow**| TBC** Senior official, Canadian delegation at World Bank**Introduction** **| TBC** PETF ScholarCanadians often lack a comprehensive understanding of the role that Canada can and does play at multilateral levels in influencing. Canadian foreign policy implementation often requires strategic negotiations and potential compromises while retaining stated principles and values. Issues of Social Inequality are often poorly formulated in public debate and isolated from policy discussions at multilateral or other formal settings. These sessions willinvite Scholars to reflect upon and identify useful strategies in their practice to address effective techniques that advance policy discussions. Combating social injustice requires achieving concrete objectives. Achieving results and effective outcomes may lead to modifications of strategies, tactics and discourse in order to engage with public decision-makers. How do we think of these issues for a wide audience without falling into populist formulations that prevent us from grasping the complexity of the issues at stake? “They are often formulated using stereotypes that further entrench fixed ideologies. How do we identify diverse audiences, refine our language and sharpen our discourse to effectively communicate? Key questions explored during this session include:* Actively identify case examples where policies and advocacy strategies have required modification and/or compromise on your part
* Identify the limits of those compromises
* As engaged leaders, what processes would be beneficial to identify the boundaries of potential compromises in relation with your values?
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| **8:30** | **Part I: Introduction** **Participants****| Rita Karakas** 2019 Mentor**| Laxmi Parthasarathy** 2019 Mentor**| Christian Nadeau** 2019 Fellow**| TBC** Senior leadership of Canadian delegation at World Bank**Introduction** **| TBC** PETF ScholarA founding member of the organization, Canada is the eleventh largest shareholder in the World Bank Group and holds a permanent seat on the 25-member Board of Executive Directors. Canada’s Minister of Finance is the country’s governor for the World Bank and is responsible for the management of Canada’s interests in the institution. The governor delegates day-to-day handling of Canada’s interests at the Bank to the Executive Director for Canada. At the Board level, Canada is responsible for its own interests and those of Ireland and 11 other Commonwealth countries (Antigua & Barbuda, the Bahamas, Barbados, Belize, Dominica, Grenada, Guyana, Jamaica, St. Kitts & Nevis, St. Lucia, and St. Vincent & the Grenadines).This session will explore the role of Canada in charting World Bank policy and decisions. |
| **10:00** | **Break** |
| **10:10** | **Part II: Social justice and decision-making****Participants****| Rita Karakas** 2019 Mentor**| Laxmi Parthasarathy** 2019 Mentor**| Christian Nadeau** 2019 Fellow**Introduction** **| TBC** PETF ScholarIssues of social inequality are often poorly formulated in public debate and isolated from policy discussions at multilateral or other formal settings.This workshop will reflect on topics from the first session. Scholars will be asked to consider and identify useful strategies that advance policy discussions. |
| **11:40** | **Break** |
| **11:50** | **Part III: Social justice and decision-making****Participants****| Rita Karakas** 2019 Mentor**| Laxmi Parthasarathy** 2019 Mentor**| Christian Nadeau** 2019 Fellow**Introduction** **| TBC** PETF ScholarCombating social injustice requires achieving concrete objectives. Achieving results and effective outcomes may lead to modifications of strategies, tactics and discourse in order to engage with public decision makers.This session will build on the previous sessions, and ask Scholars to:* Actively identify case examples where policy advocacy strategies have required modification and or compromises and
* Identify the limits of those compromises
* Identify compromises that would be unacceptable from the outset
* As engaged leaders, what processes would be beneficial to identify the boundaries of potential compromises?
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| **13:00** | **Shuttle departure***Location: World Bank, Building TBD* |
| **13:15** | **Lunch***Location: Melrose Georgetown meeting room, 2430 Pennsylvania Ave NW* |
| **14:15** | **Shuttle departure***Location: Melrose Georgetown Lobby, 2430 Pennsylvania Ave NW*  |
| **14:30 – 16:00****Human rights in the Americas: achievements and challenges in the inter-American System***Location: Organization of American States General Secretariat Building, 1889 F Street NW***Participants** **| Bernard Duhaime** 2017 Fellow **| Mario Lopez** Senior Human Rights Specialist of the Inter-American Commission on Human RightsDiscussion with Mario Lopez, Senior Human Rights Specialist of the Inter-American Commission on Human Rights and with Pr. Bernard Duhaime, UQAM, PETF Fellow. Presentation of the book “Doctrine, Practice, and Advocacy in the Inter-American Human Rights System.” |
| **16:00** | **END- Institute of Engaged Leadership**  |